1 **ROPES & GRAY LLP ROPES & GRAY LLP** Rocky C. Tsai (CA Bar No. 221452) Matthew M. Roose (pro hac vice pending) 2 3 Embarcadero Center 1211 Avenue of the Americas San Francisco, CA 94111 New York, NY 10036 3 Telephone: (415) 315-6369 Telephone: (212) 596-9000 Facsimile: (212) 596-9090 Facsimile: (415) 315-6350 4 Email: mattthew.roose@ropesgray.com Email: rocky.tsai@ropesgray.com 5 **ROPES & GRAY LLP** 6 Patricia I. Chen (*pro hac vice* pending) Prudential Tower 800 Boylston Street 7 Boston, MA 02199 Telephone: (617) 951-7000 8 Facsimile: (617) 951-7050 Email: patricia.chen@ropesgray.com 9 Attorneys for GCM Medical & OEM, Inc. 10 UNITED STATES BANKRUPTCY COURT 11 NORTHERN DISTRICT OF CALIFORNIA 12 SAN FRANCISCO DIVISION 13 In re: 14 Case No. 24-51678 (MEH) PRECISION SWISS PRODUCTS, INC., 15 Chapter 11 Debtor. 16 DECLARATION OF JAMES SEAMUS MEAGHER, JR. IN SUPPORT OF SALE 17 OF PURCHASED ASSETS TO GCM MEDICAL & OEM, INC. 18 19 I, James Seamus Meagher, Jr., hereby declare as follows: 20 1. I am the President and Chief Executive Officer of GCM Medical & OEM, Inc., a 21 California corporation ("GCM"). I am familiar with the bids submitted by GCM (the "Bid") in 22 23 accordance with the Order Granting Debtor's Motion to Approve Overbid and Auction Procedures 24 and Breakup Fees and Expense Reimbursement [Dkt. No. 30] (the "Bid Procedures Order"). 25 Reference is hereby made to the Asset Purchase Agreement, dated as of December 11, 2024 (the 26 27 28

GCM MEDICAL & OEM, INC.

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"APA"), by and between GCM, as buyer, and Precision Swiss Products, Inc. (the "Debtor"), as seller.

- 2. Except as otherwise indicated, all facts set forth herein are based upon my personal knowledge of GCM, the Bid, and the APA, and information supplied to me by other members of GCM's management and GCM's advisors. I am authorized to submit this Declaration on behalf of GCM.
- 3. GCM is a leading contract manufacturing partner in the MedTech, Aerospace, and Diversified Industrial markets. GCM offers customers a single point of contact service for a full range of solutions from product design, design for manufacturing, advanced materials selection, metrology expertise, up to full-scale mass production capabilities. Since 1978, GCM has been a preferred partner for companies in critical end markets. Now, with approximately 300,000 square feet of manufacturing space across the United States and China, GCM has a global presence to support customers worldwide. Further, with over 100 Computer Numerical Control ("CNC") machines, GCM has a focused and wide range of precision manufacturing equipment to meet customer needs. GCM supports the major original equipment manufacturers (OEM's) in highly complex areas of surgical robotics, genomics, aerospace, and others, providing services that include, but are not limited to, engineering, supply chain management, precision machining, robotic welding and joining technology solutions, automated sheet metal fabrication, and precision assembly. As of October 2024, GCM had total assets of \$210.5 million and total liabilities of \$104.1 million.
- 4. GCM is majority-owned and controlled by investment funds affiliated with Avista Healthcare Partners ("Avista"), a leading global private equity firm, and one of the most

<sup>&</sup>lt;sup>1</sup> Capitalized terms used but not defined herein shall have the meanings ascribed to them in the Bid Procedures Order or the APA, as applicable.

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experienced and accomplished firms focused on investing in the healthcare sector. Since the firm's founding in 2005, Avista has invested more than \$8 billion in over 45 growth-oriented healthcare businesses globally.

- 5. GCM's experience and expertise with precision manufacturing equipment and related industries, together with its support from Avista, make it well suited to own and operate the Purchased Assets and perform its post-closing obligations under the Assumed Contracts. Moreover, GCM has access to a revolving credit facility with sufficient funds to finance the acquisition under the APA.
- 6. On December 5, 2024, GCM submitted an initial Bid, in good faith, of \$5.6 million in cash for the Purchased Assets prior to the bid deadline in accordance with the Bid Procedures Order and on the terms and conditions set forth in its bid letter. GCM was advised by the Debtor's advisors that its initial Bid was deemed to be a Qualified Bid and the Baseline Bid and that GCM was deemed to be a Qualified Bidder under the Bid Procedures Order. On December 11, 2024, I attended the auction, along with another representative from GCM and Ropes & Gray, LLP, counsel to GCM. Bidding began at GCM's initial Bid, and following multiple rounds of bidding by GCM in good faith with a competing bidder, ended with GCM's final Bid of \$8.1 million in cash, plus an agreed purchase price increase in respect of certain receivables factored by Gateway Acceptance Company between the time of the auction and the closing of the APA. At the conclusion of the auction, GCM's final Bid was declared by the Debtor to be the highest and best Bid for the Purchased Assets. If the Sale Order is approved in form and substance satisfactory to GCM, GCM intends to close the Bid on the terms and conditions set forth in the APA. GCM has had no agreements or understandings with any other bidders with respect to its Bid and did not collude with any other bidder.

[Signature Page Follows]

GCM MEDICAL & OEM, INC.

I declare under penalty of perjury that the foregoing is true and correct to my knowledge, information, and belief. This declaration is executed as of this 12th day of December 2024.

James F. Meagher Jr. Digitally signed by James F. Meagher Jr. Date: 2024.12.11 20:57:05-08'00'

Name: James Seamus Meagher, Jr.

Title: President and Chief Executive Officer GCM Medical & OEM, Inc.

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## 1 UNITED STATES BANKRUPTCY COURT NORTHERN DISTRICT OF CALIFORNIA 2 SAN FRANCISCO DIVISION 3 In re: 4 Case No. 24-51678 (MEH) PRECISION SWISS PRODUCTS, INC., 5 Chapter 11 6 PROOF OF SERVICE 7 I am at least 18 years of age and not a party to the within-entitled action. I am employed 8 in the City of San Francisco, in the County of San Francisco, where the mailing took place. 9 My business address is Ropes & Gray, Three Embarcadero Center, San Francisco, CA 94111. On December 12, 2024, I caused to be served a copy of the following documents by electronic 10 service. DECLARATION OF JAMES SEAMUS MEAGHER, JR. IN SUPPORT OF SALE

OF PURCHASED ASSETS TO GCM MEDICAL & OEM, INC.

to the names addressed below:

San Jose, CA 95113

Via-ECF

14 Chris D. Kuhner, KORNFIELD, NYBERG, BENDES, KUHNER & LITTLE, P.C. 15 1970 Broadway, Suite 600 Oakland, California 94612 16 Telephone: (510) 763-1000 17 Facsimile: (510) 273-8669 Email: c.kuhner@kornfieldlaw.com 18 Via-Electronic Service 19 U.S. Trustee Office of the U.S. Trustee SJ U.S. Federal Bldg. 20 280 S 1st St. #268 21 San Jose, CA 95113-3004 22 Via-ECF Michael T. Pyle 23 U.S. Attorney's Office/NDCA 150 Almaden Blvd. #900 24

I declare under penalty of perjury under the laws of the State of California that the foregoing is true and correct and that this declaration was executed on December 12, 2024, at San Francisco, California.

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